



**College Council Meeting
Tuesday, October 1, 2019
Meeting Minutes**

TO: College Council

SUBJ: College Council Meeting Minutes for October 1, 2019

Convened Open Session: At 4:30 PM the College Council Chair convened the open session meeting of the College Council in the President's Conference Room. Per section 103 (f) of the Public Officers' Law, the meeting was broadcast live over the internet which was available through the SUNY Maritime College website, College Council webpage. The Chair opened the meeting with welcoming remarks and welcomed Austin Ford to the Council. ACT will hold its annual conference on October 18-20, 2019 in Cooperstown, NY.

Council Members Present: Timothea Larr, Thomas Higgins (via Zoom), Austin Ford, and William Garry (via Zoom)

Council Members Not Present: Mark Brosnan, and John Conway

Also Present: Michael Alfultis, Joseph Hoffman, Scott Dieterich, Doug Hasbrouck, Morgan McManus, Capt. Catie Hanft, Mark Woolley, Odalis Mino, William Imbriale, Mike Berkun, William Herrmann, Alexandra Gigantiello, and Erica Espinal

Public Attendance Count: 0

Old Business:

Approval of Minutes postponed due to lack of quorum.

New Business:

- President's Update (Dr. Michael Alfultis).
 - Introduction of New Staff Members: The President introduced staff members who had joined the College since the last Council meeting: Erica Espinal (Executive Assistant to the President), Odalis Mino (Associate Director for Communications); and Michael Berkun (Acting Director of Athletics).
 - Vision For Maritime College: The President reviewed the presentation he gave at convocation to the faculty and staff that provides his vision for Modernizing Maritime College and related the vision to the Foundation funding categories: Academic Excellence, Faculty, and Students. Major points included:
 - We need to get in front of disrupters that are occurring in the industries we serve.

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- Will require strong industry partnerships and non-traditional processes and organizations such as micro-credentials, minors, online delivery, and centers of excellence
 - Need digitalization across all our programs
 - We need to upgrade our facilities to support relevant academic programs
 - To modernize Maritime, we need to increase faculty support to recruit and retain quality faculty. Initiatives in this area include named and endowed chairs, starter packages, summer support, and research support. These packages will need to come from foundation resources. Nearly 50% of our faculty will be retirement-eligible within the next five years. As we talk about replacing retiring faculty, support for faculty is essential and should resonate with donors.
 - As we compete for the best and brightest students, we need to do more to attract them. Initiatives in this area included: K-12 STEAM programs and other events like Fleet Week, a new student union, rigorous academic programs, academic support services, and a renewed focus on career development.
 - President stated that he believes the Strategic Plan has helped focus our efforts. Results to date include:
 - Increased capital program funding by SUNY
 - Increased grant awards
 - Increased philanthropic support- the college received the largest financial gift of \$1.3 million last week
 - Our challenge is to modernize Maritime so we can ensure that we remain relevant.
- Creation of Schools: The President discussed academic and administrative restructuring to further the goals and objectives of the Strategic Plan and the strategic actions the College is undertaking.
 - To elevate our academic programs and “Modernize Maritime,” we will align our departments into three schools:
 - School of Business, Science, and Humanities
 - School of Engineering
 - School of Maritime Education and Training
 - Organizing by schools will elevate our stature academically. The department chairs will report to Deans who will report to the Provost. We are doing this now so we have a stronger pool of applicants for the Provost position as we commence the search this month for the Provost. The College anticipates a new Provost by March 2020.
 - University Relations Re-organization: To strengthen the College’s financial foundation, we will commence a comprehensive fundraising campaign in Spring 2020.

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- To focus our fundraising efforts, University Relations will transition to Institutional Advancement. Several functions will be re-aligned:
 - Communications will move under the President's Office
 - Government/Community Relations will move under the President's Office
 - Conference Services will move under Vice President for Finance and Administration
 - The Chair explained the delineation of duties and responsibilities between Aimee as the Executive Director of the Foundation and Doug as Vice President for Institutional Advancement
 - Training Ship Update: The President provided an update on the training ship.
 - On September 2, 2019 all responses to the RFP to design and build the new training ship, the National Security Multi-mission Vessel, were submitted to Vessel Construction Manager (VCM) Tote
 - October VCM will forward decision to MARAD
 - MARAD review includes:
 - Does the selected design meet requirements
 - Did the VCM follow the procedures for bid as stated
 - Is the price fair and reasonable
 - Anticipate that the new ship will arrive in 2022 with the first cruise in 2023. It will take 30 months after contract approval to receive the ship.
 - House and Senate Appropriations include language for third NSMV
- Discussion: Tom Higgins mentioned the one issue we hear all the time is "There is money in the high Arctic." Government spending and grants are becoming increasingly available as high interest in the Arctic and icebergs are becoming more prevalent.
- Capital Program Update (Mr. William Herman Deputy Director of Facilities / Acting Director of IT, Facilities) provided an update on the SUNY Capital plan for the College to improve the student experience and our academic programs.
 - New projects total \$43 million. So far, we have \$29 million programmed so there is a gap of approximately \$14 million. Mr. Herman reviewed the capital projects that will start this year
 - The Marven Tode Renovation study completed two years ago. The study concluded that the cost to expand and renovate the Science and Engineering building was \$88 million. SUNY said they would not fund the building extension and to verify renovation requirements and costs. The program verification determined the cost to be \$50 million. However, only \$22 million was allocated since the renovation project had to be sequenced and it was determined that Maritime College could not expend the entire

amount within the five year time period. We expect to start in 2021 and complete in 2026

- ME Laboratory will be totally renovated using REDC funds. The first step of the Marvin Tode renovation is the breakout project for a STEAM lab. The renovation will provide our students and local industry with a state-of-art steam facility. This should be a good industry partnership and alternative revenue source as many companies in the area require this type of facility for training. The estimated cost is \$4 million. The project is expected to start in January 2020 and to be completed in one year.
 - Accelerated technology update in the S&E lecture hall was completed this past summer. The cost was \$120,000. The project included a new HD projector, video control units, screen, and ventilation upgrades.
 - MakerSpace technology: We are in concept design for a MakerSpace. MakerSpaces provide collaborative hands-on, creative ways to encourage students to design, experiment, build and invent as they deeply engage in science, engineering, and tinkering. It can include 3-d printing, design computers, electronics, robotics, and other lab features which are interconnected.
 - Program to renovate Reisenberg Gym. This building was assessed as the building in the worst condition on campus. \$37 million is programed to renovate the building over the next seven years (2019-2026). The renovation includes more women's locker rooms, upgrades to existing locker rooms, expansion of cardio spaces, building accessibility (ADA) upgrades, structural stabilization, access/security control installation.
 - The baseball field renovation will cost \$1.8 Million. The field will be converted to a turf field. The projecting includes safety improvements, subsurface drainage improvements, and an LED lighting upgrade. The project will commence and finish in the summer of 2020.
 - Vanderclute Hall renovation. This will be the new student union building. Cost is \$10.2 million. Looking to start in July 2020 and complete in 2021.
 - Upgrade of electrical grid for the new ship. Total cost is \$6.9 million. This will start in 2020 and complete in summer 2021. Dick asked if we should instead bring in liquefied propane. Perhaps do it under a PBA (power bridges agreement). Bill to investigate.
 - Seamanship Training Center. Cost is 4.5 million, plan is to start in 2020 and complete in one year.
- Mr. Scott Dieterich, Vice President for Finance and Administration presented the College Council with a Budget Status Report for the 2018-19 Fiscal Year.
 - The Actuals State Operating Revenue is \$25.5 M, 76% of the actuals are allocated to payroll and 24% towards Operations/Utilities.
 - Decrease in total enrollment impacts revenue. Revenue has decreased by \$1.5M since 2015/2016. Enrollment revenue has gradually decreased over the past five years due to improved graduation rates, retention, and fewer international and out of state students.

Commented [ts11]: Dick who? There was no one on the people present list by that name.

- To adjust a new model and cover UUP contract cost of \$1.84M annually the college reduced the operational budget by 10% across all departments. Operating disbursements were reduced by \$3.5M last year. Maritime College had the most decrease in expenditures of any SUNY College.
- Upcoming College Events discussed
 - Prior to discussing upcoming events the Admiral mentioned the great success of the Offshore Wind Energy conference which was hosted by Maritime College last Thursday. The conference had over 270 attendees and was filled with Industry Leaders in the field who expressed interest in working with SUNY Maritime College.
 - Admiral reviewed upcoming events and proposed upcoming College Council Meetings.
 - College Council members were asked to review their availability for the following proposed College Council meeting dates
 - Monday, November 18, 2019
 - Tuesday, January 28, 2020
 - Monday, March 23, 2020
- Austin Ford discussed the work going into erecting a 911 Memorial near the MAC building. SGA acquired \$70,000 for the memorial. He is currently looking for an Architect to provide professional drawings. He also discussed getting the student clubs more active in community service both locally and in home towns.

Adjournment of Open Session: The motion was made and seconded to adjourn the open session and move to executive session. The motion was approved unanimously. Open session adjourned at 5:46 PM.