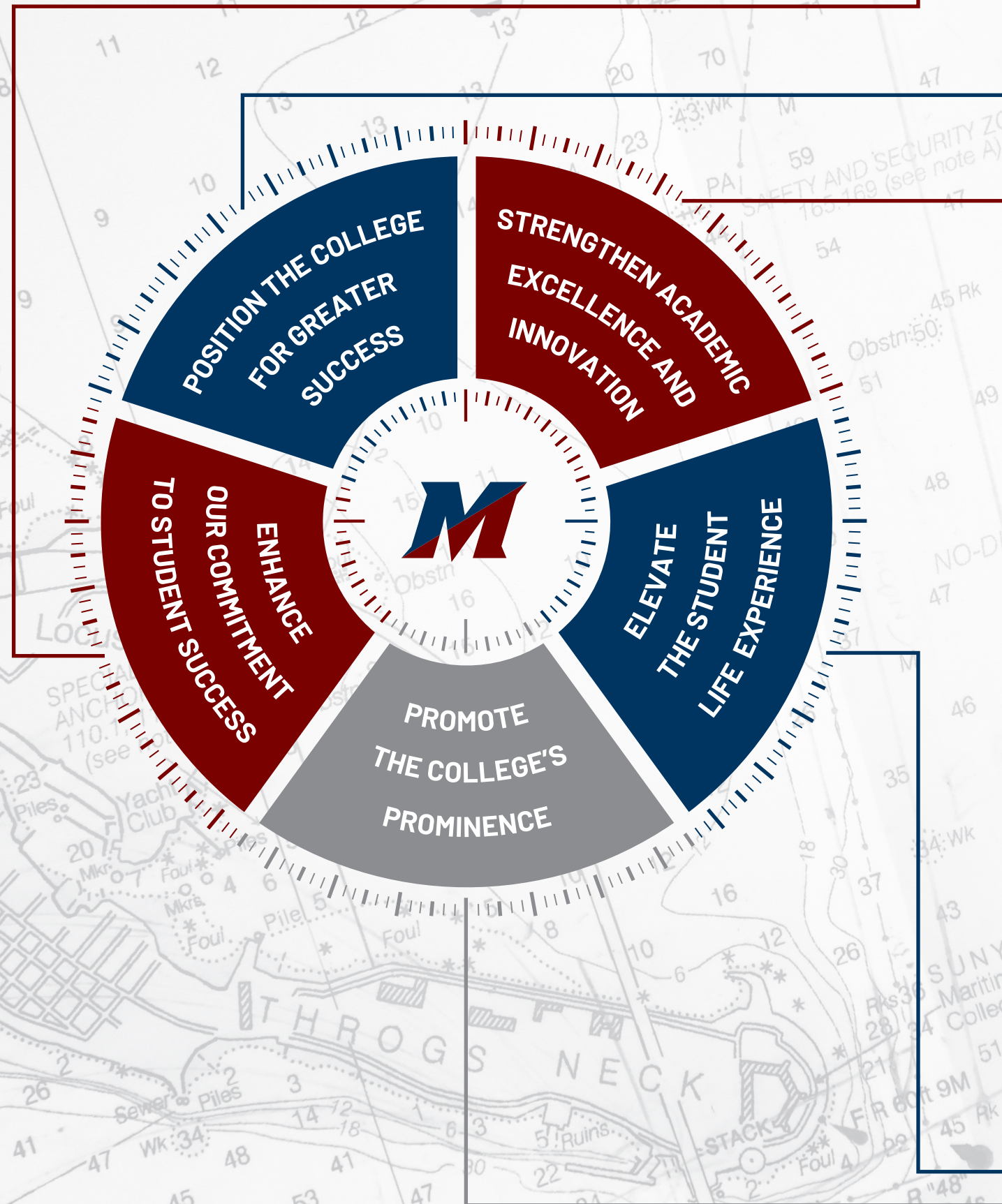
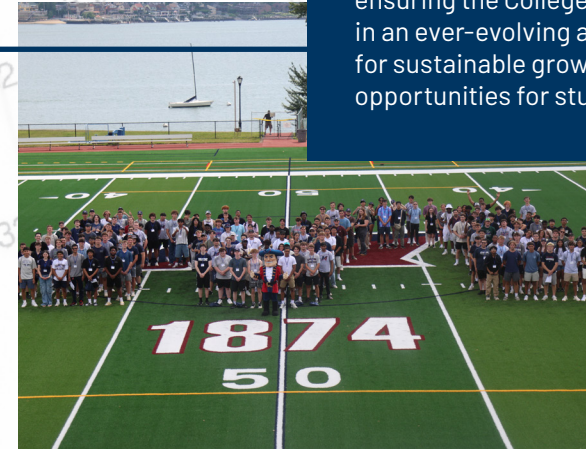


VOYAGE PLAN



POSITION THE COLLEGE FOR GREATER SUCCESS

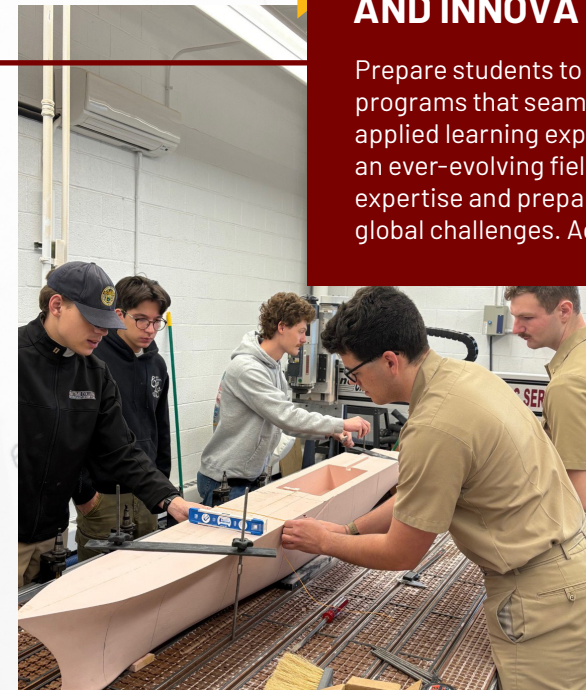
Strategically align resources to meet current and future needs, ensuring the College remains adaptive, competitive, and innovative in an ever-evolving academic and global landscape, setting the stage for sustainable growth, enhanced academic reputation, and greater opportunities for students, staff, and faculty. Accordingly, we will:



- Grow enrollment.
- Strengthen the College's financial sustainability.
- Build discretionary financial resources through targeted fundraising and other external revenue initiatives that engage alumni, donors, and industry and community partners.
- Implement environmentally sustainable operations and practices.

STRENGTHEN ACADEMIC EXCELLENCE AND INNOVATION

Prepare students to excel in the global maritime industry by offering programs that seamlessly integrate in-depth disciplinary knowledge, applied learning experiences, and the adaptive skills necessary to navigate an ever-evolving field. Ensure our graduates are well-versed in technical expertise and prepared to adapt to emerging trends, technologies, and global challenges. Accordingly, we will:



- Offer rigorous academic programs that are accessible to a diverse range of students.
- Enhance applied-learning experiences aligned with industry standards, ensuring students gain practical, real-world skills directly relevant to their future careers.
- Foster a diverse and consistently high-quality faculty who are practitioners and experts in their disciplines and actively engaged within the broader college community and the maritime industry.

ENHANCE OUR COMMITMENT TO STUDENT SUCCESS

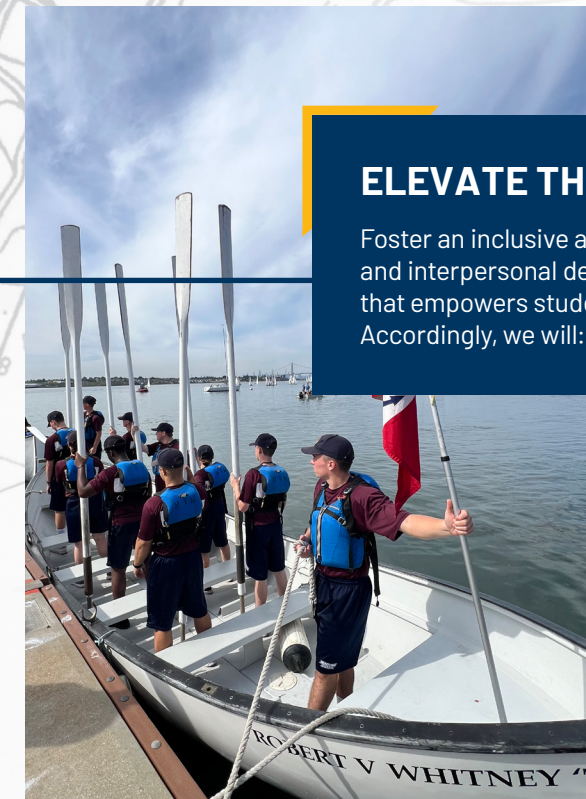
Establish a supportive ecosystem that bolsters enrollment and prioritizes academic excellence, personal growth, and career readiness. Students are equipped with the skills, knowledge, and experiences needed to thrive in their academic pursuits and future endeavors. Accordingly, we will:



- Implement and scale evidence-based practices that enhance academic performance and foster student success.
- Develop data-informed retention strategies tailored to each stage of the student journey that improves success metrics, including graduation and job placement rates.
- Offer targeted resources, personalized guidance, and applied developmental opportunities in and out of the classroom.

ELEVATE THE STUDENT LIFE EXPERIENCE

Foster an inclusive and supportive environment that encourages personal and interpersonal development while nurturing a strong sense of community that empowers students to succeed academically, socially and professionally. Accordingly, we will:



- Create a more dynamic student-centered campus.
- Enhance engagement opportunities that strengthen the campus community by fostering academic and personal growth and cultivating meaningful connections.
- Broaden leadership, ethics, and teamwork initiatives by integrating co-curricular activities that are accessible to all student populations, fostering essential skills for personal and professional success.

PROMOTE THE COLLEGE'S PROMINENCE

Advance a distinctive identity that elevates the College's visibility, recognition, and global reputation. Develop and strengthen collaborative partnerships and leveraging networks to provide students, faculty, and staff with valuable insights, real-world experiences, and expanded opportunities for professional growth, research, and innovation. Accordingly, we will:



- Elevate the Maritime College brand.
- Strengthen alumni engagement and presence by fostering meaningful connections between graduates and the institution.
- Deepen existing relationships and cultivate new partnerships across the full spectrum of the maritime industry, from shipping and logistics to technology and regulatory bodies.
- Initiate and strengthen partnerships with educational institutions and community groups to create opportunities that benefit students and the broader community.
- Use data-informed decision-making to identify and engage new maritime industry sectors while strategically elevating the college's standing.

